


Strategy for implementing the application of the regional government information system (SIPD) in the preparation of the regional government work plan (RKPD) documents for West Lampung district

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Article Info	ABSTRACT
Keywords: SKPD RKPD	In line with the increasing development of information technology, requires the development of an organization to take advantage of various technological advances to accelerate the achievement of organizational goals. Regional Government as a public organization must also adapt to advances in information technology starting from the stages of development planning, implementation, and evaluation to reporting. The technique for taking informants uses non-probability sampling. Meanwhile, the data analysis technique uses qualitative analysis, data reduction methods, data presentation, and drawing conclusions or verification. This research uses policy implementation theory in accordance with the opinion of George C. Edward III. The results of this research are 4 strategies for consistentizing the West Lampung Regent's Regulations regarding Changes to Regional Government Work Plans with Scheduling in the SIPD Application, namely: (1) Increasing coordination between Bappeda and BPKD to make changes to the RKPD first, after that carrying out the process of changing the KUA PPAS and APBD, (2) Develop written regulations containing that proposals related to APBD shifts from all OPDs can be made before the schedule for preparing RKPD changes so that the RKPD change process is not disrupted, (3) Improve better coordination between internal Regency Governments and the Central and Provincial Governments regarding possible some regulations require the APBD to be shifted so that the APBD shift process can be carried out more quickly before the RKPD amendment process begins, and (4) Increase the quality of discussions at the APBD stage to avoid errors in the APBD preparation process.
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INTRODUCTION

In accordance with Law Number 25 of 2004 and Law Number 23 of 2014, it is mandated that all Regional Governments must prepare an annual planning document, namely the Regional Government Work Plan (RKPD). The RKPD is prepared as a guide for Regional Governments in preparing budgeting documents, namely the General APBD Policy and

Temporary Budget Ceiling Priorities (KUA PPAS) as well as APBD documents (Mulyana & Sugiri, 2020).

In order to facilitate the preparation of the RKPD, Regional Governments, in accordance with the mandate of Minister of Home Affairs Regulation Number 70 of 2019, are required to use the Regional Government Information System (SIPD) application (Riyadi & Bratakusumah, 2005). In line with the increasing development of information technology, requires the development of an organization to take advantage of various technological advances in order to accelerate the achievement of organizational goals (Sari, 2002). Regional Government as a public organization is also must adapt to advances in information technology starting from the stages of development planning, implementation, and evaluation to reporting (Winarno, 2008; Putri, 2021).

Based on initial observations at the West Lampung Regency Government, it is known that the West Lampung Regency Government has stipulated West Lampung Regent Regulation Number 35 of 2022 concerning Changes to the 2022 Regional Government Work Plan on July 22, 2022, while the scheduling of the SIPD application for data entry for RKPD Changes is dated 31 July 2022 and stipulated West Lampung Regent Regulation Number 11 of 2023 concerning Changes to the 2023 Regional Government Work Plan on July 21, 2023, while the scheduling of the SIPD application for the purpose of data entry for RKPD Changes was dated August 6, 2023, resulting in inconsistencies between the 2022 RKPD Changes document and The changes to the 2023 RKPD that have been determined are compared with the SIPD application.

METHOD

The research used is research with a qualitative approach using descriptive methods. Qualitative research methods are research methods based on the philosophy of positivism which are used to examine natural objects (Anggito & Setiawan, 2018). The results of qualitative research emphasize understanding the meaning and constructing various phenomena rather than generalizations (Sugiyono, 2019), because they are intended to clearly describe the implementation and impact of implementing the SIPD application for preparing RKPD in West Lampung Regency.

Data sources that can be used in collecting data for research are divided into 2, namely primary data and secondary data. Primary data is data that is obtained directly from research subjects. Furthermore, secondary data is data that is already available which includes: report documents, archives, publication results, news, and so on. Informants in conducting interviews were determined using non-probability sampling, totaling 5 people consisting of admin and SIPD operators (Anderson, 1979).

The main instrument in conducting research is the researcher himself. So there needs to be validation efforts for researchers so they are ready to conduct research in the field. The tools for this research are: an interview guide and, an observation guide. Data collection techniques according to Sugiyono (2019) are observation, interviews and literature and document studies. The data analysis according to Miles, Huberman, &

Saldana (2014) that there are three activity streams, namely data reduction, data presentation, and drawing conclusions or verification.

As explained in the background subchapter, there are problems related to the Implementation of the Regional Government Information System (SIPD) Application in the Preparation of the Regional Government Work Plan Document (RKPD) for West Lampung Regency, that there are inconsistencies between the Regent's Regulations regarding Changes to the 2022 West Lampung Regency RKPD and those inputted. Regarding the SIPD application, this research will use policy implementation theory in accordance with the opinion of George C. Edward III to analyze the Implementation of the Regional Government Information System (SIPD) Application in the Preparation of the Regional Government Work Plan Document (RKPD) for West Lampung Regency. This theory is a tool to find the location of inconsistencies in policy implementation and a strategy will be determined that will be a solution so that policy implementation is consistent. Based on this theory, policy implementation is influenced by communication variables, resources, disposition, and organizational structure (Junaid, 2016; Stoner, 1992).

RESULTS AND DISCUSSION

Regional Overview

West Lampung Regency with the capital Liwa is one of the districts in Lampung Province which is located between coordinates 04°51'26" – 05°20'26" South Latitude and 103°50'13"– 104°33'49" East Longitude with an area of West Lampung Regency according to the Geospatial Information Agency letter Number B-8.31/PBW-BIG/IGD.04.04/6/2021 dated June 8 2021, namely an area of 2,116.01 km². West Lampung has 15 sub-districts with 5 sub-districts and 131 villages.

State civil servant resources in the West Lampung Regency Government amounted to 4,389 people as of December 2022, consisting of 1,957 men (44.58%) and 2,432 women (55.41%). If we look at the level of education, the resources of the state civil service are dominated by 2,998 people at the Bachelor level, 446 people at the Diploma III level, 379 people at the general high school level, 311 people at the Postgraduate level, 111 people at the Diploma II level, and 111 people at the Diploma I level. There are 58 people at the vocational level, 56 people at the Diploma IV level, 10 people at the Diploma I level, 8 people at the Specialist I level, 7 people at general junior high school, and 5 people at elementary school or equivalent (Bintoro, 2003).

BAPPEDA is one of the Regional Apparatus organizations formed based on West Lampung Regency Regional Regulation Number 8 of 2016, which acts as a supporting element in the implementation of regional government affairs in the field of regional development planning (Harbangan, 1989).

Analyzing the Implementation of the Regional Government Information System (SIPD) Application in Preparing the Regional Government Work Plan Document (RKPD) for West Lampung Regency Communication

In the implementation of the Regional Government Information System (SIPD) application in the preparation of the Regional Government Work Plan Document (RKPD) for West Lampung Regency, as the results of the research that has been carried out, it is known that communication transmission uses information technology media, namely using the Regional Government Information System (SIPD) application. Furthermore, communication transmission has been carried out both through training and socialization through face-to-face meetings as well as using information technology, namely YouTube, Zoom meetings, and WhatsApp (Edwards, 1980).

However, if we look at the clarity indicators, it is known that there are differences in information from the Central Government, in this case the Ministry of Home Affairs, where there is dualism in the SIPD application, namely SIPD with the website address sipd.go.id which is managed by the Directorate General of Regional Development of the Ministry of Home Affairs and the SIPD application with website address <https://sipd-ri.kemendagri.go.id/> which is managed by the Data and Information Center of the Secretariat General of the Ministry of Home Affairs. But in the end, the application dualism was bridged by an integration system so that even though there were regions that input data into the sipd.go.id application, it could still be integrated into SIPD RI (Edwards, 1979). So it can be concluded that the communication variable has run effectively even though at the beginning there was unclear information from the Central Government, in this case the Ministry of Home Affairs, in the end, the dualism of the SIPD application has been integrated into the SIPD RI application (Hertati, 2020; Mulyadi, 2015).

Resources

Regarding human resources, based on the research results, it is known that the number of human resources for the implementation of the Regional Government Information System Application (SIPD) in the preparation of the Regional Government Work Plan Document (RKPD) for West Lampung Regency is still considered insufficient, especially regarding the number of SIPD operators in each regional apparatus. In accordance with the Decree of the Regent of West Lampung number B/2/KPTS/IV.01/2023 concerning Regional Apparatus Financial Management, it is stated that there are 2 SIPD operators for each regional apparatus, but there is 1 person for each SIPD operator specifically for planning modules regional officials (Davis, 1995).

The number of 1 operator is felt to be insufficient because the workload of a planning module SIPD operator is quite heavy because the operator carries out the data input process in the SIPD application starting from medium term planning (Renstra), annual planning (Renja) to details of the Budget Work Plan (RKA) for each proposed sub-activity. Furthermore, if we look at the quality of human resources, based on the research results,

SIPD operators in regional apparatus are in accordance with their main duties, namely SIPD operators are officials in charge of planning in each OPD.

Furthermore, related to budget resources, from the research results, information was obtained that budget support for the implementation of SIPD in West Lampung Regency is only limited to the budget for operator honorariums, which in June 2023 will no longer be paid because it is constrained by regulations from the Ministry, so it can be said that no there is budget support for the implementation of SIPD in West Lampung Regency (Suwitri, 2014). If viewed in terms of equipment resources, it is known that the equipment used in the context of implementing SIPD in West Lampung Regency can be said to be adequate (Wulandari, 2020).

Regarding authority indicators, from the research results it is known that the authority of SIPD operators in each regional apparatus is not clear due to the Decree of the Regent of West Lampung number B/2/KPTS/IV.01/2023 dated January 2 2023 concerning Financial Management of Regional Apparatus which contains errors the other one is related to the SIPD operator in each regional apparatus, there are no duties or authority given to the operator so that the authority of the SIPD operator is not clear (Martini, Agustin, & Sari, 2020).

Disposition

Based on the research results, it is known that the appointment of admin officers and SIPD operators was based on the Decree of the Regent of West Lampung number B/2/KPTS/IV.01/2023 dated January 2 2023 concerning Financial Management for Regional Apparatus. Based on this decree, it is known that many operators do not match their knowledge, because they come from various different scientific disciplines. Furthermore, in terms of incentives, it is known that SIPD managers and operators have been budgeted for their honorarium, but starting in June 2023, this honorarium will no longer be paid because it is formed by regulations from the Central Government (Widodo, 2010).

Organizational Structure

Based on the results of the research that has been carried out, it is known that in the context of implementing the SIPD application policy, especially in the context of preparing planning documents in West Lampung Regency, a work procedure or SOP is not yet available. This is in line with research results in terms of human resources. Where the provisions regarding the managers and operators of the SIPD application are not yet equipped with authority limits. The absence of an SOP for implementing the SIPD application has resulted in the implementation of the policy not being structured in a structured manner where operators work waiting for orders from the SIPD application admins (Dunn. 2002; Varianto, 2020).

Judging from the distribution of responsibilities or fragmentation, it is known based on the research results that the SIPD application admins at Bappeda West Lampung Regency have divided their responsibilities in order to coordinate the SIPD application implementation process in accordance with the OPDs under their coordination. However, if viewed from the operator's side of each OPD, there is no good fragmentation. Because

there is one operator in the OPD, all SIPD implementation work is only carried out by one operator (Ishmaturahwa, 2022).

Analysis of Inconsistencies in the Determination of West Lampung Regent's Regulations Regarding Changes to Regional Government Work Plans Compared to Scheduling in the SIPD Application.

There is a dating inconsistency between the Regional Head's Regulation concerning Changes to the RKPD and the date in the SIPD application where the West Lampung Regent's Regulation Number 35 of 2022 concerning Changes to the Regional Government Work Plan for 2022 is set on July 22 2022, while the scheduling in the SIPD application is for the purpose of data entry for changes. The RKPD dated 31 July 2022 and West Lampung Regent Regulation Number 11 of 2023 concerning Changes to the Regional Government Work Plan for 2023 are set for 21 July 2023, while the scheduling of the SIPD application for data entry for changes to the RKPD is dated 6 August 2023.

Based on the research results, it is known that the cause of the calendar inconsistency is due to the APBD shift entry process in the SIPD application so that what should have been included in the Renja/RKPD change entry process is delayed until the APBD shift entry process is completed. Strategy for Consistent West Lampung Regent Regulations regarding Changes to Regional Government Work Plans with Scheduling in the SIPD Application (Riduan, 2020)

Based on observations that have been made at the West Lampung Regency Government, namely at the Bappeda Office and the BKPD Office, it is known that from internal factors, namely the strength in maintaining consistency in the West Lampung Regent's Regulations concerning Changes to Regional Government Work Plans with Scheduling in the SIPD Application, there is good coordination between Bappeda as regional development planning coordinator with BPKD as regional development budgeting coordinator.

Furthermore, a weakness in maintaining the consistency of the West Lampung Regent's Regulations regarding Changes to Regional Government Work Plans with Scheduling in the SIPD Application is that there are proposals from various OPDs related to shifts in the APBD which are close to the schedule for the start of drafting Changes to the Renja/RKPD.

Next from external factors is opportunity. The opportunity to maintain consistency in the West Lampung Regent's Regulations regarding Changes to Regional Government Work Plans with Scheduling in the SIPD Application is that the shift process is carried out because urgent changes are needed to the APBD. However, according to the regulations, it is permissible to make changes to the APBD after first making changes to the RKPD and changes to the KUA PPAS. So that the shift process can be accommodated after changes to the RKPD are made.

Judging from the threat side in order to maintain the consistency of the West Lampung Regent's Regulations regarding Changes to Regional Government Work Plans with Scheduling in the SIPD Application, it is known that the threat that may be faced is the

existence of regulations from the Central Government which cause the APBD shifting process to be implemented. As is the case in 2023 with the issuance of Minister of Finance Regulation Number 212/PMK.07/2022 dated 27 December 2022 concerning Regional Performance Level Indicators and General Provisions for the Part of the General Allocation Fund whose Use is Determined for Fiscal Year 2023. This regulation causes many regions in Indonesia to have to carry out the process of shifting the APBD for Fiscal Year 2023 (Rangkuti, 2006).

Based on the results of the analysis of internal and external factors in order to maintain the consistency of the West Lampung Regent's Regulations regarding Changes to Regional Government Work Plans with Scheduling in the SIPD Application, four strategies can be implemented, namely:

- a. Improve good coordination between Bappeda as regional development planning coordinator and BPKD as regional development budgeting coordinator to make changes to the RKPD first after carrying out the process of changing the KUA PPAS and APBD.
- b. Prepare written regulations stating that proposals related to APBD shifts from all OPDs can be made before the schedule for preparing RKPD changes so that the RKPD change process is not disrupted.
- c. Improving better coordination between internal Regency Governments and the Central and Provincial Governments regarding the possibility of regulations requiring APBD shifts so that the APBD shift process can be carried out more quickly before the RKPD Amendment process begins.
- d. Increase the quality of discussions at the APBD stage to avoid errors in the APBD preparation process thereby minimizing the possibility of proposed shifts from the OPD due to errors in the budgeting process

CONCLUSION

Implementation of the Regional Government Information System (SIPD) Application in Preparing the Regional Government Work Plan Document (RKPD) for West Lampung Regency based on Edward III's opinion shows that from communication variables, especially communication transmission indicators, it is known that communication transmission has been carried out well through training and socialization through face to face directly or also using information technology, namely YouTube, Zoom Meeting and WhatsApp. However, if we look at the clarity indicators, it is known that there are differences in information from the Central Government, in this case the Ministry of Home Affairs, where there is dualism in the SIPD application. But in the end the application dualism was bridged by an integration system so that the dualism problem was resolved.

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